



Conwy & Denbighshire Public Services Board

Board Risk Register and Community Risk

This document provides information on the core risks identified by the Conwy and Denbighshire Public Services Board. The risk register also captures broader social and global risks where PSB partner organisations, might be impacted if the risk were to materialise.

Reference	Risk Description	Potential Impact	Inherent Risk Score	Risk Mitigating Actions	Residual Risk Score	Milestone dates	Action Owner
Board Risks							
PSB 1	The risk that the PSB has insufficient funding, resources and capacity to deliver the priorities identified in the Well-being Plan.	<ul style="list-style-type: none"> - Failure to deliver the Well-being plan. - Fail to improve the economic, social, environmental and cultural well-being of our population. - Not adhering to the Well-being of Future Generations Act, leading to possible consequences from the Commissioner. 	B3	<ul style="list-style-type: none"> - PSB grant was removed for 2020/21. We anticipate it will return in 2021/22, however it is prescriptive and insufficient to the existing priorities. - Programme management in place to help allocate resource and plan for delivery. - Any capacity pressures should be raised with the chair of the PSB. 	C3		PSB
PSB 2	The risk that partner organisations are not committed to the board.	<ul style="list-style-type: none"> - Low attendance at meetings. - Lack of ownership of PSB plan and priorities. - PSB work is seen as a separate entity and not embedded into organisations' 'business as usual.' 	C2	<ul style="list-style-type: none"> - Terms of Reference in place setting out the working arrangements for the Board, including purpose, structure and expected membership. - Board governed by the Wellbeing of Future Generations Act 2015 	C3		PSB

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		<ul style="list-style-type: none"> - Damages effectiveness, leading to reputational consequences. 		<ul style="list-style-type: none"> - Robust evidence and consultation-based rationale for current priorities. - Keep agenda strategic. - Manage meetings effectively - Regular feedback from board members. 		
PSB 3	The risk that the PSB fails to maximise the potential impact it can achieve through a collaborative approach.	<ul style="list-style-type: none"> - Work undertaken in silos, leading to possible duplication and inefficiency. 	B2	<ul style="list-style-type: none"> - Programme management in place to help allocate partner resources and plan for delivery. - Ensure there is a good understanding across the partners of what the board as a whole is seeking to achieve. - Ensure board members, services and teams are committed to priorities having been involved in their design and prioritisation. - Identify and understand interdependencies between priorities and work streams. 	C2	PSB
PSB 4	The risk that the complex partnership landscape both regionally and sub-regionally impacts on the delivery of the Well-being Plan.	<ul style="list-style-type: none"> - Potential duplication with other collaborations. - Capacity and resource issues. 	B3	<ul style="list-style-type: none"> - Programme management in place to help allocate partner resources and plan for delivery. - Involvement of stakeholders in the design of solutions. - Establish a strong and relevant vision focused on the future, which is reviewed regularly. - Undertake research before and during the development of partnerships/collaboration to ensure key outcomes are relevant to all. 	C3	PSB

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PSB 5	The risk that there are further Covid-19 waves, which require PSB members to focus their attention on response.	- Unable to fulfil the PSB well-being objectives.	B2	- Defer projects and advise the commissioner accordingly	B3		PSB
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Risk Matrix

LIKELIHOOD	Event is almost certain to occur in most circumstances	>70%	Almost Certain	A					
	Event likely to occur in most circumstances	30-70%	Likely	B					
	Event will possibly occur at some time	10-30%	Possible	C					
	Event unlikely and may occur at some time	1-10%	Unlikely	D					
	Event rare and may occur only in exceptional circumstances	<1%	Rare	E					
					5	4	3	2	1
				Very Low	Low	Medium	High	Very High	
Service Performance	Minor errors or disruption	Some disruption to activities/customers	Disruption to core activities/customers	Significant disruption to core activities. Key targets missed	Unable to deliver core activities. Strategic aims compromised				
Reputation	Trust recoverable with little effort or cost	Trust recoverable at modest cost with resource allocation within budgets	Trust recovery demands cost authorisation beyond existing budgets	Trust recoverable at considerable cost and management attention	Trust severely damaged and full recovery questionable and costly				
Financial Cost (£)	<£50k	£50k - £250k	£250k - £1 m	£1 m - £5 m	>£5m				
IMPACT									

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The combination of impact and likelihood results in a risk exposure rating of:

	Minor	Risk easily managed locally – no need to involve management
	Moderate	Risk containable at service level – senior management and SLT may need to be kept informed
	Major	Intervention by SLT and / or CET with Cabinet involvement
	Critical	Significant CET and Cabinet intervention